



Energy Parks Initiative

**Leveraging Assets to increase the Taxpayer's Return
on Investment"**

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Deputy Assistant Secretary for Engineering & Technology*



EM Mission

“Complete the safe cleanup of the environmental legacy brought about from five decades of nuclear weapons development, production, and Government-sponsored nuclear energy research.”



- Largest environmental cleanup effort in the world, originally involving two million acres at 108 sites in 35 states
- Safely performing work
 - In challenging environments
 - Involving some of the most dangerous materials known to man
 - Solving highly complex technical problems with first-of-a-kind technologies
- Operating in the world’s most complex regulatory environment
- Supporting other continuing DOE missions and stakeholder partnerships



EM Environmental Management

safety ❖ performance ❖ cleanup ❖ closure

www.em.doe.gov

Program Priorities

- Essential activities to maintain a safe and secure posture in the EM complex
- Radioactive tank waste stabilization, treatment, and disposal
- Spent nuclear fuel storage, receipt, and disposition
- Special nuclear material consolidation, processing, and disposition
- High priority groundwater remediation
- Transuranic and mixed/low-level waste disposition
- Soil and groundwater remediation
- Excess facilities deactivation and decommissioning (D&D)



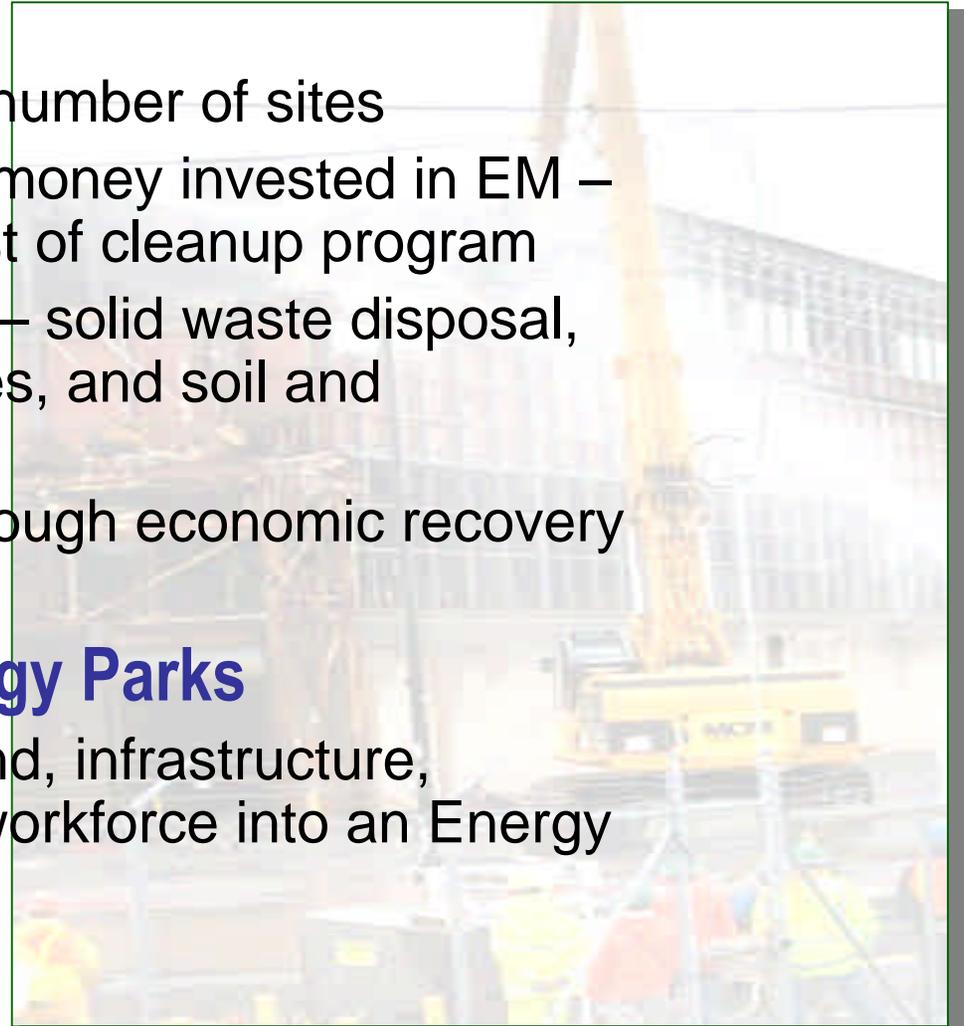
Top-Level Goals

Footprint Reduction

- Reduce the active area and number of sites
- Provide maximum return on money invested in EM – reduces overall life-cycle cost of cleanup program
- Focus on proven successes – solid waste disposal, D&D of contaminated facilities, and soil and groundwater remediation
- Create thousands of jobs through economic recovery investment

Reutilization of Assets/Energy Parks

- Transform EM resources: land, infrastructure, technologies, highly-skilled workforce into an Energy Parks Initiative (EPI)



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Footprint Reduction

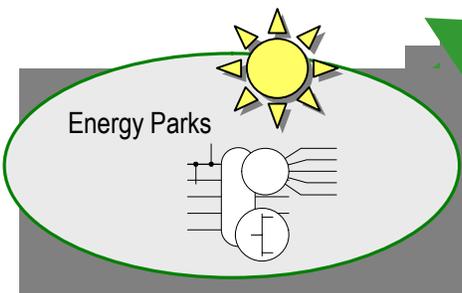


Recovery Act



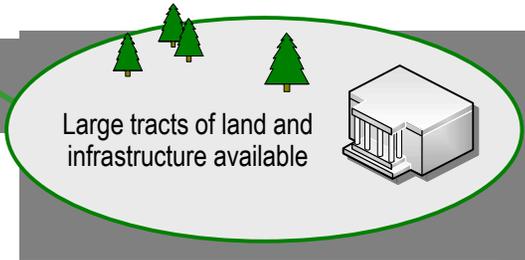
Office of Environmental Management (EM)

EM Footprint Reduction, small site completions, and other investment opportunities



Clean, Diverse Energy Sources

- Energy security
- Establish long-term site mission
- Sustainable jobs



Jobs created

Lifecycle cost reduced

Environment protected

Footprint reduced



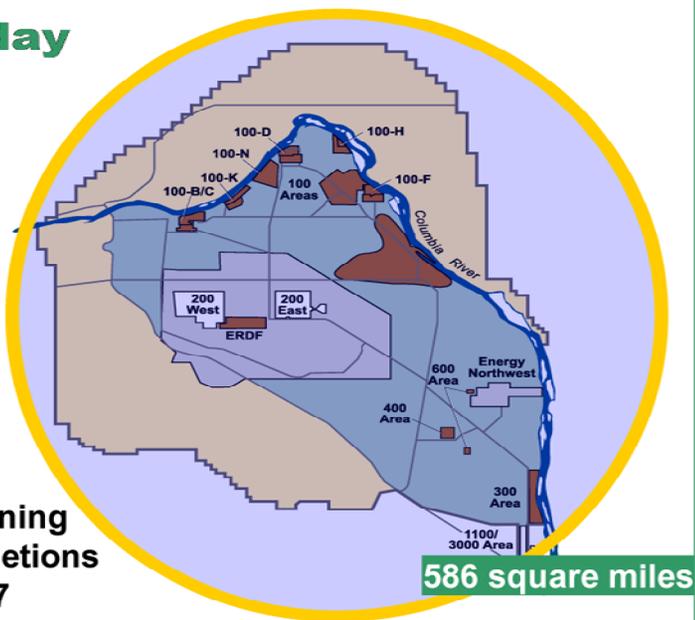
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Footprint Reduction – Hanford Site

Today



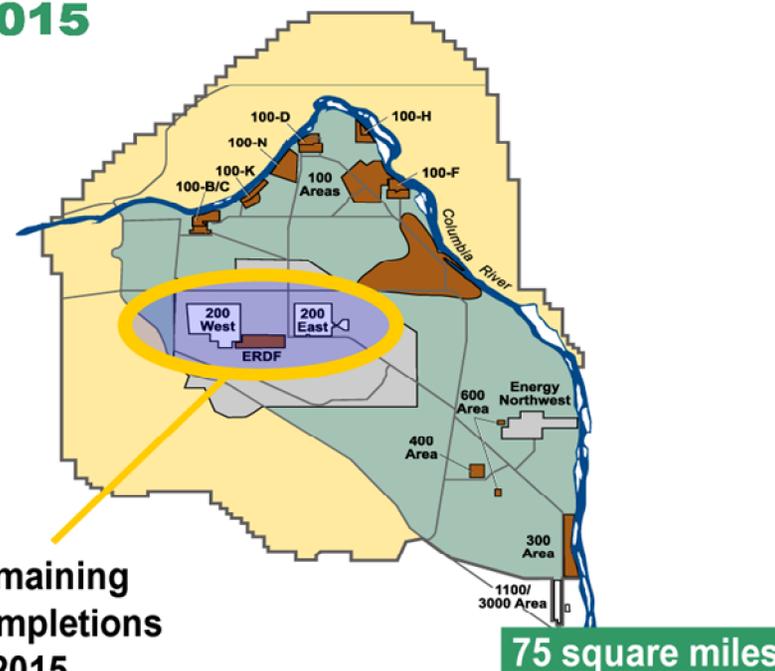
Remaining Completions in 2007

586 square miles

- Accelerate River Corridor cleanup
- Complete D&D of the plutonium finishing plant

- Reduces environmental risk with large return on investment
- Results in roughly 90 percent reduction of the site footprint

2015



Remaining Completions in 2015

75 square miles



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American Recovery and Reinvestment Act of 2009 *(Recovery Act)*

- **Signed into law on February 17, 2009**
- **Unprecedented Congressional action**
- **Priority at highest Federal levels**
 - President
 - Congress
 - Secretary of Energy
 - Assistant Secretary for Environmental Management
- **Unprecedented transparency and accountability**
- **\$6 billion in *additional* funding for EM to be used by 2011**



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American Recovery and Reinvestment Act - 2009

- Focusing on “shovel ready, boots on the ground” projects contributing to footprint reduction and small site completions
- Requiring rapid deployment of resources with transparency of activities and accountability for results
- Developing dedicated EM project team
 - Safety/Operational Readiness
 - Project Management
 - Budget
 - Contracting
 - Regulatory
 - Communications

YOUR MONEY *at* WORK
RECOVERY.GOV

Contributes to jobs creation, EM life-cycle cost savings, and energy parks



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Recovery Act Project Priorities

- **Scope that can most readily be accelerated to take advantage of Recovery Act funds**
 - Soil and groundwater remediation
 - Radioactive waste disposition (e.g., TRU waste and Low Level Waste)
 - Facility decommissioning
- **Site closure and EM completion**
- **Reduce the EM footprint**
 - Across the country
 - Within a site



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Recovery Act Status

- **Aggressive implementation—Recovery Act funding to be received by the EM sites in April 2009**
- **Opportunities identified at 17 sites in 12 states meeting Recovery Act principles (totaling \$6B through FY 2011)**
 - Recovery Act proposals developed by sites with site priorities in mind
 - Flexibility in work scope, but first and foremost, Recovery Act funds are about job creation
- **Recovery Act proposals accelerate work activities that have compliance milestones associated with them**



The Challenge – Maintaining EM’s Momentum



- Managing performance-based projects with life cycles over several decades
- Safely conducting work
- Producing results with robust project management practices
- Applying first-of-a-kind technologies
- Achieving footprint reduction and near-term completions
- Managing and maintaining an “able and stable” workforce



M Environmental Management

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Energy Parks Initiative: Philosophy

- **Globalization amplifies and accelerates the effects of the interrelationship between energy, economy, and environment.**
- **Global developments and increasing expectations for effective governance provide us the opportunity to “push past the tipping point” of progress towards resolving several national concerns.**



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Energy Parks Initiative: A bold and innovative concept

- . . . to leverage assets and create opportunity to enable rapid development of large-scale energy-related facilities.**
- . . . particularly those with significant potential of sustained progress towards energy independence, regional economy, national security, environmental sustainability, and other national concerns.**



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Energy Parks Initiative: Kind of Assets

- ✓ **Infrastructure** (roads, buildings, equipment, utilities, barge & rail access, transmission systems, and specialty features and capability)
- ✓ **Natural Resources** (land, water, and renewable energy)
- ✓ **Institutional Controls** (clear land title, physical control, security, water rights, NPDES and other permits, buffer area, environmental & seismic characterization, and security)
- ✓ **Human and Economic Capital** (knowledge of regulatory environment, highly trained workforce, transition to succeeding missions, and return of valuable assets to the local tax base)
- ✓ **Diversity, Size, and Remoteness** (allows consideration of many uses, and protection of critical infrastructure)
- ✓ **Applied Tools** (technology, loan guarantees, purchasing power)



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Energy Parks Initiative: Technology

Options include conventional & advanced energy technologies, such as:

- ✓ **Renewable energy: solar, wind, biomass, geothermal**
- ✓ **Fossil fuels: clean coal, gas turbines**
- ✓ **Electricity generation, transmission, distribution**
- ✓ **Hydrogen generation**
- ✓ **Emission controls, carbon sequestration**
- ✓ **Specialty manufacturing**
- ✓ **Nuclear: power, fuel cycle, waste management**



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Reutilization of Assets/Energy Parks



- EPI will convert EM liabilities (contaminated sites, facilities, and materials) into assets to solve critical national energy issues
- EPI can demonstrate effective partnering of DOE, other Federal agencies, private industry, state and local governments, and local communities
- EPI can preserve and enhance economies of state and local host communities of DOE/EM sites with energy reindustrialization

EM's unique resources can be leveraged to address some of the Nation's energy security and climate change concerns



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